

#### COOK COUNTY SCHOOL DISTRICT 68 SKOKIE, ILLINOIS

# FINAL ANNUAL BUDGET REPORT TO THE BOARD OF EDUCATION

July 1, 2023 through June 30, 2024

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For James Garwood, Ed.D. Superintendent of Schools



# 2023-24 Annual Budget

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# **Budget Summary**

This budget outlines the projected revenues and expenditures for the 2023-24 fiscal year. The budget is intended to provide the Board of Education and the community the necessary data to facilitate understanding of the district's financial position and operational plan.

The budget reflects the need to plan effectively for:

- program changes and their impact on staffing
- > continuing curriculum development
- > Strategic Plan initiatives
- > infrastructure maintenance and upgrades

The total enrollment of the district is projected to remain constant for 2023-24. Enrollment has remained in the range of 1,500 to 1,600 for the last several years, with minor fluctuations from year to year.

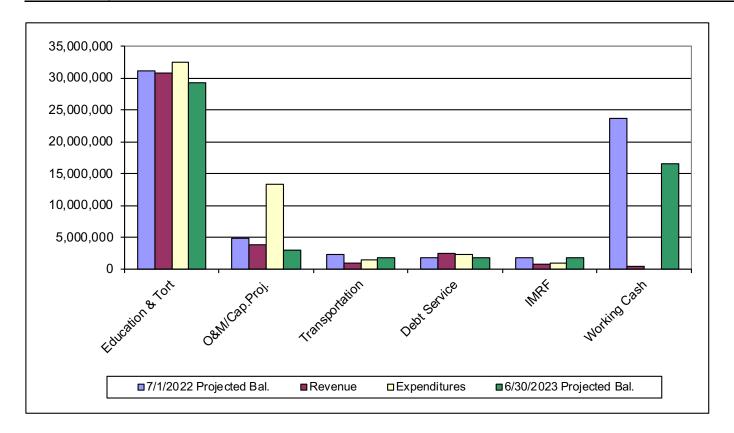
The budget is intended to be a working document. It is used throughout the school year to give direction and guidance to the school board and administration concerning the allocation of funds during the year.

The tentative budget is presented to the Board of Education for discussion and input in June. It is put on public display and made available on the district website. A final budget is presented to the Board for adoption in September.

#### **Budget Overview**

The district will begin the year with reserves of \$50 million in all funds including proceeds of Working Cash Bond sales in 2015, 2019 and 2023. Revenues for the year are budgeted at \$39.2 million. Expenditures are projected at \$50.4 million, resulting in a projected operating deficit of \$11.2M for the year. A portion of the proceeds from the sale of Working Cash Bonds will be used to fund the deficit in specific funds.

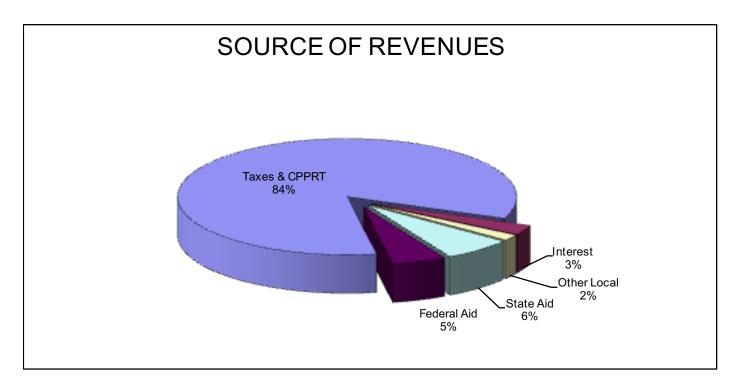
	Education	Oper.& Maint.	T	Debt	IMRF	Working	Total All
	<u>&amp; Tort</u>	<u>&amp; Cap. Proj.</u>	Transp.	<u>Service</u>	SS/Medicare	<u>Cash</u>	<u>Funds</u>
7/1/2022 Projected Bal.	31,030,296	4,925,454	2,280,837	1,730,746	1,819,197	23,591,843	65,378,373
Advance Taxes	12,074,010	1,887,580	377,516	1,206,751	418,138	48,747	16,012,742
7/1/2022 Reserves	18,956,286	3,037,875	1,903,321	523,995	1,401,059	23,543,096	49,365,631
Budget Revenue	30,721,102	3,859,280	1,026,250	2,390,000	796,000	465,200	39,257,832
Budget Expenditures	32,979,069	13,374,162	1,557,217	2,345,000	934,000	0	51,189,448
Contingency & Unspent	500,000	100,000	100,000	0	40,000	0	740,000
Projected Expenditures	32,479,069	13,274,162	1,457,217	2,345,000	894,000	0	50,449,448
Surplus / (Deficit)	(1,757,967)	(9,414,882)	(430,967)	45,000	(98,000)	465,200	(11,191,616)
Bond Sale						0	0
Transfers	40,000	7,500,000	0	(40,000)	0	(7,500,000)	0
Net Change in Balance	(1,717,967)	(1,914,882)	(430,967)	5,000	(98,000)	(7,034,800)	(11,191,616)
6/30/2023 Projected Bal.	29,312,329	3,010,572	1,849,870	1,735,746	1,721,197	16,557,043	54,186,756
Advance Taxes	12,969,847	2,035,280	375,000	1,250,000	375,000	48,700	17,053,827
6/30/2023 Proj. Reserves	16,342,482	975,292	1,474,870	485,746	1,346,197	16,508,343	37,132,930



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#### **Revenue Summary**

Total revenues for 2023-24 are projected to increase 4.4% from last year's budget. State and federal revenues typically provide only a small portion of district funding, with local revenues accounting for nearly 90% of total receipts. Property taxes continue to be the primary revenue source for the district. District revenue by source of funding is detailed below.



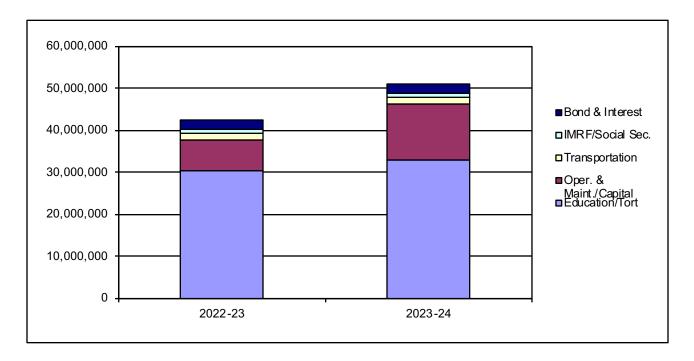
Revenue by Source	2022-23	% of Total	2023-24	% of Total
Taxes & CPPRT	\$31,435,759	83.6%	\$32,926,827	83.9%
Interest	1,021,000	2.7%	1,081,000	2.8%
Other Local	665,600	1.8%	645,100	1.6%
State Aid	2,644,867	7.0%	2,573,145	6.6%
Federal Aid	1,845,000	4.9%	2,031,760	5.2%
Total	\$37,612,226	100.0%	\$39,257,832	100.0%

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### **Expenditures by Fund**

The current expenditure budget for all funds reflects approximately a \$8.5M increase compared to last year's budget. Additional staffing and an estimated substantial increase in Capital Projects related to the classroom and school renovations project at Jane Stenson Elementary and Devonshire Elementary Schools are the main cause for an overall expenditure increase of 20.0%.

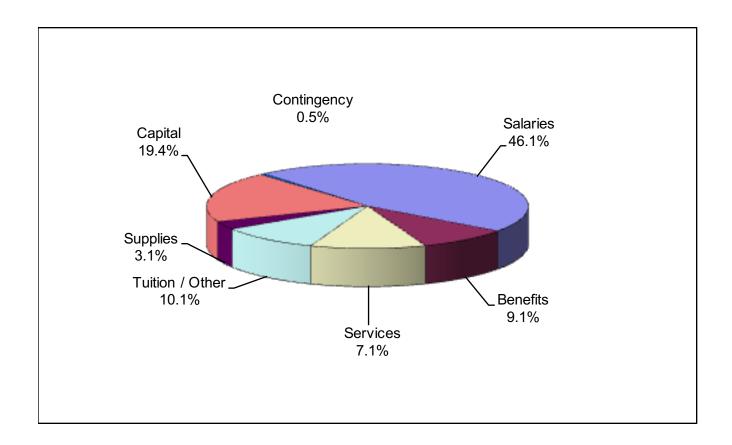
Budgeted expenditures by fund are detailed below.



Fund	2022-23	2023-24	% Change
Education/Tort	30,309,283	32,979,069	8.8%
Oper. & Maint./Capital	7,546,865	13,374,162	77.2%
Transportation	1,341,941	1,557,217	16.0%
IMRF/Social Sec.	1,111,250	934,000	-16.0%
Bond & Interest	2,340,000	2,345,000	0.2%
Total	42,649,339	51,189,447	20.0%

#### **Expenditures by Type**

Salary and benefit costs account for 55% of the total budget and over 75% of the Education Fund budget for 2023-24. The breakdown by expenditure type shows a increase of 6.4% in the total salary budget. Insurance premiums and employee retirement payments show an increase of 0.4%. Capital costs remain high and doubled after estimating the capital improvement constructions costs at Jane Stenson Elementary and Devonshire Elementary Schools. Tuition costs increases are a result of an increase in special education students even though the district continues to bring back into the district from NDTSE programs. The distribution of fund balance by NTDSE has concluded and special education costs are expected to continue to raise as a result.



Expenditure Type	2022-23	% of Total	2023-24	% of Total	% Change
Salaries	22,199,382	52.1%	23,613,456	46.1%	6.4%
Benefits	4,654,535	10.9%	4,670,946	9.1%	0.4%
Services	4,802,367	11.3%	5,924,481	11.6%	23.4%
Tuition / Other	4,359,886	10.2%	5,195,500	10.1%	19.2%
Supplies	1,515,119	3.6%	1,604,815	3.1%	5.9%
Capital	4,868,050	11.4%	9,930,250	19.4%	104.0%
Contingency	250,000	0.6%	250,000	0.5%	0.0%
Total	42,649,339	100.0%	51,189,447	100.0%	20.0%

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#### **BOARD OF EDUCATION**

Joseph Ruffner, President (term expires 4/2025)

Katrina Bell-Jordan, Ph.D., Vice President (term expires 4/2027)

Jeffrey Sterbenc, Secretary (term expires 4/2027)

Jinu Joseph (term expires 4/2025)

Noelle Sullivan, Ph.D. (term expires 4/2025)

Anne Warshaw (term expires 4/2025)

Emily Lonigro (term expires 4/2027)

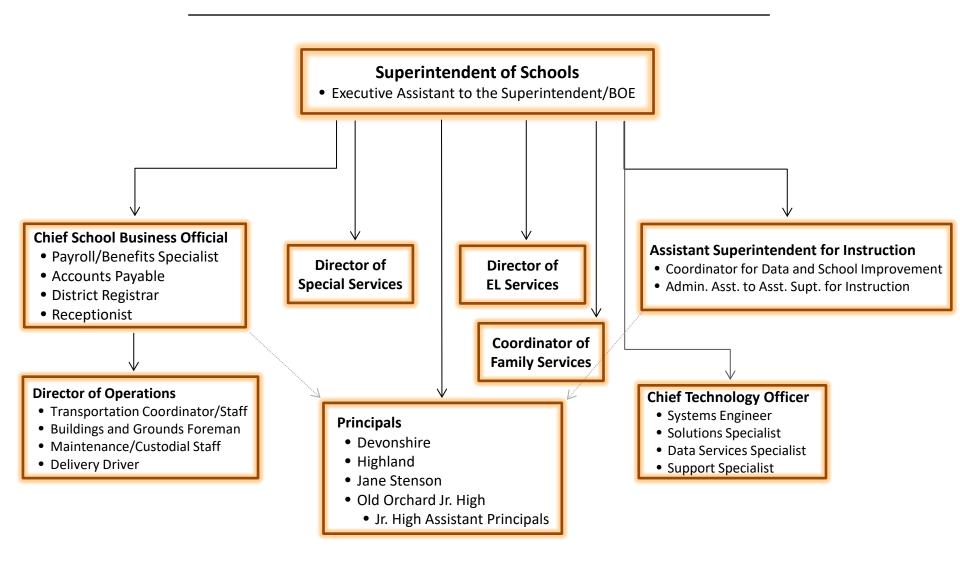
### **CENTRAL OFFICE ADMINISTRATION**

James Garwood, Ed.D. Superintendent

Ryan Berry
Assistant Superintendent of Business/
Chief School Business Official

Christie Samojedny, Ed.D.
Assistant Superintendent of Curriculum and Instruction

#### **SKOKIE SCHOOL DISTRICT 68**



# Long-Range Strategic Plan 2023-2025



#### **Vision**

District 68 strives to be a learning community that inspires our students' fullest academic and human potential, encourages continuous improvement, and contributes positively to our diverse, multicultural society.

#### **Mission**

Our mission is to develop children who are confident and creative learners. We provide a rigorous curriculum and a supportive school environment that promotes high achievement, encourages personal growth, and meets the unique needs of each child.

#### **Core Values**

- Focus on the Whole Child
- Agility

- Diversity, Equity, Inclusion
- Growth Mindset

- Continuous Improvement
- Innovation and Creativity

- Communication, Collaboration, and Connection
- Nurturing and Culturally Responsive Learning Environment

#### Goals

# Cultural Responsiveness, Equity and Inclusion

Integrate personal and organizational capacity to deepen cultural understandings and responsiveness in our educational environment to reflect the values of our community.

# Social-Emotional Learning and the Whole Child

Value and cultivate each child's social, emotional, intellectual, cultural, linguistic, and physical development to empower each child to thrive our diverse and complex world.

#### **Teaching and Learning**

Support and learning culture that empowers teachers and students to reach their highest potential.

#### **Facilities and Safety**

Pursue an exceptional physical environment that includes enhancements to advance creativity, innovation, safety and sustainability while supporting the needs of all learners.

#### **Communication and Engagement**

Foster connection and collaboration with all stakeholders using effective communication strategies.

## Objectives

- Develop supports and connections (school resources, financial, social- emotional, community student- family activities, outings, etc.) for families.
- Provide professional development on equity, inclusion, and diversity to strengthen relationships with students and families.
- Proactively recruit a diverse workforce wherein children will experience a learning environment with adults from diverse identity groups.
- Identify resources to support the integration of world cultures into student learning.
- Continue to support and promote the ELL Parent Center's programming.
- Mitigate implicit bias in the hiring process.
- Promote the District definition of Diversity/create District Equity Statement.
- Encourage the formation of affinity groups to provide advocacy opportunities for employees' varied identities.
- Continue to update the curriculum review process to ensure that curriculum is evaluated through a Culturally Responsive, Equity, and Inclusion lens.
- Develop strategy for staff identify identity groups to which they belong to better understand staff diversity

- Articulate and promote a philosophy of education that recognizes the value of developing the full range of human potential.
- Provide opportunities for students to ensure a wide range of learning experiences, including opportunities that extend the school day and enrich learning, social, and cultural well-being
- Promote healthy behaviors and choices.
- Empower students to advocate for themselves.
- Promote curriculum and structures that enhance resiliency and social-emotional well-being
- Implement restorative practices for students at all schools
- Continue to develop and implement strategies for student academic and behavioral goal setting
- Improve supports for students, staff, and families for trauma and crisis events
- Create opportunities to engage students in environmental initiatives

- Address COVID-related learning loss in math and reading
- Design and implement research and evidencebased high-quality instruction that meets diverse student needs and ensures high levels of learning for all students.
- Provide relevant and comprehensive professional learning that aligns with District goals for all staff.
- Promote and monitor high levels of student engagement through interactive teaching and learning strategies.
- Utilize data to inform instructional decisions.
- Continue Development and implementation of a comprehensive Multi-Tiered System of Support (MTSS)
- Create learner profile for content areas
- Create a D68 Graduate Profile
- Optimize planning, prep, and professional learning time

- Conduct ongoing assessment of district facilities and prioritize upgrades based on current needs.
- Research 21st Century learning spaces and make recommendations to enhance learning environments both inside and outside of the schools
- Explore opportunities (tax breaks, state and federal grants, etc.) to supplement the cost of facility and learning environment upgrades.
- Pursue the construction of a new Early Childhood Center facility
- Continue to explore green initiative options to continue to reduce the District's carbon footprint
- Promote a healthy school environment

- Assess and adjust communication strategies to provide relevant and timely information.
- Ensure consistency of communication strategies across all schools.
- Provide opportunities for stakeholder participation
- Ensure website presence communicates inclusivity
- Improve communications structures for crisis events
- Ensure prominence of Strategic Plan, District Equity Statement, District Definition of Diversity, and Graduate Profile

## **Budget Development Process**

The budget process is driven by two objectives – to provide every child in the district with the best possible educational opportunities and to maximize the use of available resources. Within this framework, the Board attempts to balance the educational needs of students and the resources available to the district from local, state, and federal sources.

Development of the budget is an ongoing process. The tentative budget reflects the decisions that have been made throughout the year. The budgeting process begins with enrollment projections the previous fall. The district uses the "cohort survival" method of projecting enrollments. This method is a calculation of the growth or shrinkage of a class as it moves from grade to grade each fall based on recent trends. Also in the fall, planning begins for capital projects.

Overall budget needs for the following year are estimated in preparation for the tentative tax levy to be adopted by the Board in November. The formal tax levy hearing is held in December and the levy is filed with County Clerk by the fourth Tuesday in December.

Preliminary staffing requirements are developed in the spring, reflecting both enrollment and any program decisions that have been made for the following year. Per pupil budget allocations are finalized during this period and any special materials or capital needs resulting from curriculum projects, building renovation, or program changes are identified.

The tentative budget is presented to the Board in June for comment and input. After making any resulting revisions, the tentative budget is put on display for public review. The budget is formally adopted by the Board in September.

#### **Budget Administration**

Budget administration and management is the process of regulating expenditures during the fiscal year to ensure that they do not exceed authorized amounts and that they are used for intended and proper purposes. The management of the budget is accomplished in a variety of ways: monitoring program implementation; controlling expenditures; tracking revenue receipts; and reporting to the Board and public on fiscal operations.

The decision-making philosophy and organizational structure of the district for budgeting combines elements of the management team and school site management concepts. Many of the decisions are formulated by district-level committees or management teams. Staffing levels are also determined at the district level. Per pupil allocations and other building or departmental allocations are managed by the building /department administrator. The overall spending and revenue plans are coordinated by the central office to keep the district's total expenditures within budgeted amounts.

Expenditure requests are made electronically by staff through the district's financial software program. The request is checked versus available budget and goes through various levels of approval at the building level and central office before final generation of purchase orders. Receipt of the item or service is verified at the department or building level. The Board of Education approves the listing of bills paid each month.

The budget is divided into program or cost-center budgets which are managed by the administrator assigned to that program. Using the financial software system, each administrator can access up-to-date budget and expenditure information for all programs for which they are responsible. The Board receives a monthly report of revenues and expenditures to date.

# Description of Accounting Structure and Budget Classifications

#### **Basis of Accounting and Reporting**

Similar to most school districts in Illinois, District 68 operates on a cash basis day-to-day with revenues recorded when received and expenditures recognized when paid. However, the district conforms to the requirements set forth in Governmental Accounting Standards Board Statement 34 which requires the use of modified accrual accounting for the district's year-end financial statement. A Management's Discussion and Analysis (MD&A) section which provides an analytical overview of the district's financial statements is included in the audit report presented to the Board in November.

#### **Fund Accounting**

As mandated by the state, all of the financial activity of the district is segregated into various funds. Each fund is an independent fiscal and accounting unit designed for a specific activity. The district currently uses the following funds:

- ➤ The **Education Fund** is where the greatest variety and largest volume of transactions are recorded because it includes anything not specifically included in another fund. Most revenues and expenditures directly related to the educational program are shown in this fund including teacher and other instructional salaries and costs. Community services programs such as lunch and child care are also included in this fund. The Education Fund also includes the Special Education sub-fund which covers some special education expenditures.
- ➤ The **Tort Immunity Fund** (formerly a sub-fund of the Education Fund) is used to cover a portion of the cost of district insurance and risk management. Revenues in this fund include tax levies and interest income.
- ➤ The **Operations and Maintenance Fund** is where the costs of maintaining and operating school facilities are charged including custodial and maintenance salaries and costs. Revenues in this fund include tax levies, building rental, and interest income.
- ➤ The **Capital Improvements Fund** reflects the cost of major facility related capital improvements. Projects are funded through bond sales and transfers from the Operations and Maintenance Fund.
- ➤ The **Transportation Fund** is used to pay the costs associated with transporting children including bus driver salaries and contractual special education transportation. Revenues include tax levies, student fees, and state transportation aid.

- ➤ The **Debt Service Fund** receives the taxes levied for repayment of debt and makes the payments for interest and retirement of debt. This fund is also used for payment of capital leases, such as copiers, using funds transferred from the Education Fund.
- ➤ The **Municipal Retirement Fund** is used to pay the pension contributions required of the district for classified staff members who work more than 600 hours per year. It includes the Social Security sub-fund which is used to pay the district share of social security and Medicare and is supported primarily by tax revenue.
- ➤ The **Working Cash Fund** is the repository for the proceeds of Working Cash Bonds as well as tax levies. No expenditures are made from this fund; however, the money is available to loan to other funds or transfer to the Education Fund.

#### **Accounting Classifications**

Revenues are grouped into three divisions.

- ➤ Local revenue sources include property taxes, corporate personal property replacement tax revenue, student fees, interest income, rental income, tuition, and lunch program receipts.
- > State revenue sources include general state aid as well as special education and transportation reimbursements and categorical state grants.
- ➤ Federal revenue sources include Title I Low Income, Title II Teacher Quality and Title III Bilingual.

Expenditures are classified by fund, function, object, and program. Budget expenditures are presented by fund (as described previously). Some examples of function classifications are Elementary Classroom Instruction, Social Work Services, and Library Media Services. The object classification denotes the type of expenditure such as salaries, benefits, services, supplies, and capital outlay. Program numbers are used internally to divide budgeted expenditures into specific points of control such as the grade level budgets within each school.

# **Consolidated Budget**

The District begins the year with sufficient cash reserves. Budgeted revenues and expenditures for all funds are shown on the next several pages.

#### **TOTAL REVENUES AND EXPENDITURES**

	2022-23 <u>Revenues</u>	Budget Expenditures	2023-24 <u>Revenues</u>	Budget Expenditures		Change Expend.
Education (1) Tort (8) Education & Tort	\$28,885,726 <u>264,500</u> 29,150,226	\$30,089,283 <u>220,000</u> 30,309,283	\$30,507,602 <u>213,500</u> 30,721,102	\$32,663,069 <u>316,000</u> 32,979,069	5.4%	8.8%
Operations & Maint. (2) Capital Proj. (6) O&M and Capital Proj.	3,737,000 <u>20,000</u> 3,757,000	2,891,865 <u>4,655,000</u> 7,546,865	3,824,280 <u>35,000</u> 3,859,280	3,074,162 10,300,000 13,374,162	2.3% 75.0% 2.7%	6.3% 121.3% 77.2%
Transportation (4)	1,104,500	1,341,941	1,026,250	1,557,217	-7.1%	16.0%
IMRF/Social Security (5)	758,500	1,111,250	796,000	934,000	4.9%	-16.0%
Working Cash (7)	467,000		465,200		-0.4%	
Sub-total Operating (tax cap) Funds	\$35,237,226	\$40,309,339	\$36,867,832	\$48,844,448	4.6%	21.2%
Debt Service (3)	2,375,000	2,340,000	2,390,000	2,345,000	0.6%	0.2%
Total All Funds	\$37,612,226	\$42,649,339	\$39,257,832	\$51,189,448	4.4%	20.0%

#### SUMMARY OF 2023-24 BUDGET RECEIPTS AND EXPENDITURES

	<u>Education</u>		Education Tort Oper. &		Oper. &	Capital	Debt	Transp.			Working	Total
	Regular	Sp.Ed.	ELL Ctr		Maint.	Projects	Service		IMRF	SS/Med	Cash	
Cash reserves 6/30/2023	19,237,365	-809,195	25,000	503,116	2,356,255	681,620	523,995	1,903,321	884,106	516,953	23,543,096	49,365,631
2022 Taxes in FY2023	11,157,031	809,195	0	107,784	1,887,580		1,206,751	377,516	134,866	283,272	48,747	16,012,742
Cash Bal. 7/1/2023	30,394,396	0	25,000	610,900	4,243,835	681,620	1,730,746	2,280,837	1,018,971	800,226	23,591,843	65,378,373
Taxes 2023	12,034,847	825,000		110,000	2,035,280		1,250,000	375,000	100,000	275,000	48,700	17,053,827
Taxes 2022	10,500,000	650,000		97,000	1,725,000		1,150,000	350,000	122,500	257,500	43,500	14,895,500
Prior Year Taxes/Refunds	-350,000	-30,000		-4,500	-75,000		-50,000	-22,000	-12,000	-12,000	-2,000	-557,500
CPPTR	1,500,000								35,000			1,535,000
Pre-School	55,000											55,000
Summer School	0							0				0
Interest on Investments	505,000			11,000	40,000	35,000	40,000	45,000	15,000	15,000	375,000	1,081,000
Lunchroom Sales	150,100											150,100
Lunch Reimbursement	595,000											595,000
Textbook Rental	80,000											80,000
Other Student Fees	26,000							50,000				76,000
Rental of Facilities					97,000							97,000
Misc./Sale of Prop.	4,000		181,000		2,000			0				187,000
State Aid												
-General & Poverty	2,338,399							3,250				2,341,649
-Spec. Ed. Categorical	0							225,000				225,000
-Bilingual Ed./ TPI	0											0
-Other State Grants	1,496											1,496
Federal Aid												
-Title I	500,000											500,000
-Title II	75,000											75,000
-Title III	37,500											37,500
IDEA & Other	415,000											415,000
Total Receipts	28,467,342	1,445,000	181,000	213,500	3,824,280	35,000	2,390,000	1,026,250	260,500	535,500	465,200	38,843,572
Bond Sale/Property Sale												0
Transfers	40,000				-2,500,000	10,000,000	-40,000				-7,500,000	0
Total Cash Avail.	58,901,738	1,445,000	206,000	824,400	5,568,115	10,716,620	4,080,746	3,307,087	1,279,471	1,335,726	16,557,043	104,221,944
Total Disbursements	30,969,295	1,445,000		316,000	3,074,162	10,300,000	2,345,000	1,557,217	281,050	652,950	0	51,189,448
Cash Balance 6/30/2023	27,932,443	0	-42,774	508,400	2,493,953	416,620	1,735,746	1,749,870	998,421	682,776	16,557,043	53,032,496
Less 2023 Advance Taxes	12,034,847	825,000		110,000	2,035,280	0	1,250,000	375,000	100,000	275,000	48,700	17,053,827
Cash Res. 6/30/2024	15,897,596	-825,000	-42,774	398,400	458,673	416,620	485,746	1,374,870	898,421	407,776	16,508,343	35,978,670

#### Transfer Detail

Transfer Interest Earned in Debt Service Fund to Education Fund

Partial abatement of Working Cash Fund to Education Fund

0
Pledged Transfer to Debt Service Fund for Capital Leases

0
Pledged Transfer to O&M Fund for deficit from WC

7,500,000
Pledged Transfer to Capital Projects Fund for Building Projects

10,000,000

#### Revenue

#### **Property Taxes**

The district is heavily reliant upon local property taxes for its revenue. Over three quarters of the money received by the district comes from property taxes. This is important to note as we look at the effects of the tax cap and property tax appeals as well as the impact of new property growth on the financial condition of the district.

Property in Cook County is assessed every three years. The district was reassessed for tax year 2022 (taxes paid in 2023). Cook County uses a classification system to assess property based on a percentage of its fair market value. Beginning with the 2009 assessments, these percentages were changed from a multi-tiered system ranging from 16% for residential property to 38% for commercial property to a two-tiered system with assessments of 10% for residential and vacant property and 25% for commercial and industrial property. The district has seen a shift in assessments in recent years, with more of the tax burden shifted to residential taxpayers which now make up nearly 50% of our tax base compared to less than 40% ten years ago.

When local assessments are complete, a state-derived multiplier is applied intended to bring the total assessment of property in the county to 33% of fair market value. The multiplier for 2020 is 3.2234, an increase of 10.54% from the previous year. This increase, along with a surge in assessments, resulted in an overall increase of 1.91% in total district EAV for 2020.

In December of each year the Board of Education submits a tax levy to the county assessor's office. The county extends the levy to the assessed property in the district. This extension is limited by the tax cap and statutory rate limits in individual funds which cannot be exceeded.

The 2023-24 budget includes the second installment of 2022 taxes and the first installment of 2023 taxes. Collection levels are projected at 98% of total taxes billed based on recent year collection rates. The first installment tax billing is calculated by the county based on 55% of the previous year's tax bill since the total EAV is not known by the spring billing date. The first installment of 2023 taxes are projected at 51.5% of the 2022 extension based on past collection patterns for the first installment.

Since 1995, the district has been subject to the Property Tax Limitation Act (the tax cap). This limits the rate of growth of the total tax extension, excluding Bond and Interest and new growth, to the lesser of 5% or the rate of inflation. Extension of the 2022 levy which was adopted in December is limited to a 5.0% increase over 2021 extension plus new growth. The 2023 levy to be adopted this December will be capped at 5.0% over 2022. The tax cap prevents the district from benefiting from significant assessment increases on existing property and brings the tax rate well below the approved maximums. Recent decreases in overall assessments have resulted in an increase in the tax rate.

With the limitations of the tax cap, new property growth, which provides additional tax revenue above the cap limit, becomes especially important to district revenue. The district has benefited from increased commercial development in past years but recently the increase has declined. The EAV for new property for 2020 was \$902,710. One million dollars of new property currently provides approximately \$28,000 in additional property taxes. Significant new property provided some relief from the tax cap during the period from 2000 to 2009 when the average new growth total was \$17 million per year. However, economic conditions have resulted in a reduction of the annual new growth total to a range of \$1 to \$2 million, a trend that will likely continue for the next several years.

Property tax appeals by commercial properties in the district continue to be a source of concern. Assessment reduction claims can be filed with the Property Tax Appeal Board (PTAB) or in circuit court. The district participates in the Niles Township Property Tax Appeals Cooperative which works to minimize the impact of these claims. The volatility and unpredictability of these refunds, especially those resulting from circuit court cases, create a great deal of uncertainty. Refunds for 2022-23 are projected based on the average of the last several years.

These restrictions and unknowns, including the ongoing discussion of school finance reform in Springfield, continue to make prudent management of expenditure budgets and long-range planning a critical issue in the district.

#### **Corporate Personal Property Tax Replacement Revenue**

Corporate personal property tax replacement revenue is generated from taxes on corporate income and the invested capital of utility companies. It was implemented in 1979 to replace revenue that was lost when personal property became exempt from taxation. The district directs this revenue to the Education Fund after the required allocation to the Municipal Retirement Fund. This source of revenue has begun to rebound after several years of decline based on improvements in the state economy.

#### **Interest Income**

The Township School Treasurer is the legal custodian of district funds and invests them along with the other districts in the township to maximize safety and return on investment while retaining sufficient liquidity. Overall, township funds earned an average return of approximately 1.75% for 2022-23. Interest earned in the Municipal Retirement Fund is required to remain in that fund; other interest can be allocated to any fund by the Board. Budgeted interest is based on a 1.75% return with the interest earned in the Debt Service fund allocated to the Education Fund.

#### **Other Local Revenue**

The budget reflects projected receipts from student fees, the food service program, the early childhood program, and summer school. The billing cycle for student fees was adjusted in 2012-13 resulting in student fees being collecting during two fiscal years and was readjusted in 2017-18. Revenues from the early childhood program decreased significantly with the Skokie Park District taking over the child care portion of the program.

The district is the administrative agent for the Niles Township ELL Parent Center so revenues from other districts for this program are included in revenue totals. That includes the Parent Mentor Grant that was received in 2013-14, 2014-15, 2016-17, 2017-18, 2018-19, 2019-20, 2021-22 and 2022-23.

#### State Aid

Recently, the State of Illinois passed a new bill that funds education using an evidence based funding method. The new formula recognizes student need and accounts for differences in local resources. It also closes funding gaps and provides a much more stable system that gest all districts to an adequacy level over time. An additional \$350M will be placed into Education and will go to the needlest districts first, however all districts are guaranteed not to have any funding reduced.

A majority of categorical aid that used to be received from the state will be included in the new funding formula. It currently includes amounts related to providing special education services (personnel, private facilities, extraordinary service) as well as the ELL Transitional Program of Instruction (TPI) program. Transportation grants will continue to be separated. Payments for these programs are intended to be made one year in arrears; in other words, claims for 2022-23 program are to be paid in four quarterly installments in 2023-24.

#### Federal Aid

The district receives several federal grants. Title I funds are used for reading and math instruction, assessment programs, staff development, and materials related to curriculum implementation. Title II funding is used for staff development and Title III provides some funding for ELL instruction and a majority of the district's share of the ELL Parent Center. Funding for other federal grants has been eliminated in recent years and the introduction of the Every Student Succeeds Act (ESSA) with also have an effect on future Federal aid.

Additionally, in 2023-24, the District will continue to receive federal funds for the Elementary and Secondary School Emergency Relief Grant part III. This grant is in response to the Covid-19 pandemic and the CARES Act passed by congress.

#### **Bonds and Other Financing Sources**

As part of the district's long-range financial strategy, Working Cash Fund bonds are issued in an ongoing cycle. Repayment of each bond sale begins as the previous bonds are fully repaid so there is no increase in property taxes. This allows the district to build reserves, adding stability for future years. Bonds were most recently issued in 2023, with a five year repayment plan.

### **REVENUE DETAIL**

		KEVEN	UE DETA	<u> </u>		
					Actual	
EDUCATION FUND	2020-21	2021-22	2022-23	2022-23	as % of	2023-24
	Actual	Actual	Budget	Actual	Budget	Budget
Taxes:			<u> </u>			
Current General	10,828,032	11,061,770	11,461,759	11,157,031	97%	12,034,847
First Prior Year General	9,432,251	9,639,773	10,000,000	10,006,654	100%	10,500,000
Other Prior Year General	-404,957	-411,375	-500,000	-195,029	39%	-350,000
Current Special Educ.	757,917	814,758	815,000	809,195	99%	825,000
First Prior Year Spec. Educ.	624,999	674,743	680,000	725,761	107%	650,000
Other Prior Year Spec. Educ.	-26,412	-27,259	-30,000	-13,651	46%	-30,000
CPPRT	1,145,977	2,574,221	1,320,000	2,909,455	220%	1,500,000
Total Taxes	22,357,806	24,326,632	23,746,759	25,399,415	107%	25,129,847
Total Taxes	22,337,000	24,320,032	23,740,739	25,599,415	107 /0	25,129,047
Tuition						
<u>Tuition:</u> PreSchool	15,025	60,182	25,000	6E 70E	263%	EE 000
				65,785		55,000
Summer School	45.005	0 100	0 000	0	0%	55,000
Total Tuition	15,025	60,182	25,000	65,785	263%	55,000
Total Interest on Investments	474.070	E20 000	450,000	670 700	1.400/	E0E 000
Total Interest on Investments	474,972	528,989	450,000	670,789	149%	505,000
Food Comics December						
Food Service Program:	4 007	0.047	470.000	400.007	4400/	450,000
Lunch Sales - Students	1,327	3,647	170,000	190,227	112%	150,000
Lunch Sales - Adults	72	0	100	463	463%	100
State Reimbursement	2,154	30,039	5,000	2,402	48%	5,000
Federal Reimbursement - Breal	396,745	294,083	65,000	110,303	170%	90,000
Federal Reimbursement - Lunc	1,190,235	742,257	325,000	564,675	174%	500,000
Total Food Service	1,590,533	1,070,027	565,100	868,071	154%	745,100
Student Fees & Other:						
PTA Dues Pass Thru	70	110	0	45	0%	0
Yearbook	200	40	500	1,625	325%	500
Outdoor Education	0	0	5,000	4,758	95%	5,000
Gym Uniforms & Calculators	427	2,434	10,500	10,256	98%	10,500
Technology	26,127	13,291	10,000	11,751	118%	10,000
Textbook Rental	99,953	93,345	75,000	88,636	118%	80,000
Refund of Prior Year Expend.	41,406	13,380	2,000	93,303	4665%	2,000
Other	14,677	133,592	2,000	11,396	570%	2,000
Total Fees & Other	182,860	256,192	105,000	221,770	211%	110,000
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State Aid:						
General State Aid	2,334,372	2,336,403	2,334,371	2,338,399	100%	2,338,399
Spec. Ed Private Facilities	25,869	33,387	0	34,156	0%	0
Spec. Ed Orphanage Act/Indv	139,867	56,106	0	52,627	0%	0
Special Education - Personnel	0	0,100	0	02,027	0%	0
Spec. Ed Orphanage Summe	9,468	13,953	0	0	0%	0
TPI (ESL Program)	9,400	0	0	0	0%	0
Misc Grants (Career Dev, Libra	2,565	1,676		0	0%	-
			1,496			1,496
Total State Aid	2,512,141	2,441,524	2,335,867	2,425,181	104%	2,339,895

EDUCATION FUND (Continue	<u>d)</u>				Actual	
	2020-21	2021-22	2022-23	2022-23	as % of	2023-24
	Actual	Actual	Budget	Actual	Budget	Budget
Federal Aid:						
Title I	495,090	487,244	450,000	681,860	152%	500,000
Title II - Teacher Quality	88,598	74,546	50,000	84,752	0%	75,000
Title III - LIPLEPS	73,040	36,935	40,000	44,164	110%	37,500
ESSER I, II, & III	384,406	2,557,026	400,000	466,459	117%	400,000
IDEA	9,868	1,003,155	500,000	300,641	60%	415,000
IDEA - Pre-K	0	27,864	15,000	16,851	112%	14,260
Other Grants	0	0	0	0	0%	0
Total Federal Aid	1,051,002	4,186,770	1,455,000	1,594,727	110%	1,441,760
ELL Parent Center						
ELL Center District Fees	108,728	86,866	130,000	169,176	130%	130,000
Parent Mentor Program	0	0	36,000	0	0%	50,000
Other Local Revenue	2,500	0	1,000	0	0%	1,000
Federal Grant/ICIRR Grant	0	56,746	36,000	41,436	-	0
Total ELL Parent Center Rev.	111,228	143,612	203,000	210,612	104%	181,000
TOTAL EDUCATION FUND	28,295,568	33,013,927	28,885,726	31,456,349	109%	30,507,602
Taxes: Current Operations & Maint. First Prior Year Oper. & Maint. Other Prior Year Oper. & Maint. Total Taxes  Other Local Revenue Interest on Investments Rental of Facilities Miscellaneous Grants	2020-21 Actual 1,895,363 1,610,554 -63,402 3,442,516 72,746 105,304	2021-22 Actual 1,901,484 1,687,367 -70,242 3,518,609 73,803 29,304	2022-23 Budget 1,957,000 1,700,000 -75,000 3,582,000 40,000 113,000 0	2022-23 Actual 1,887,580 1,692,955 -34,138 3,546,397 84,802 134,133	as % of Budget 96% 100% 46% 99% 212% 119%	2023-24 Budget 2,035,280 1,725,000 -75,000 3,685,280 40,000 97,000
Taxes: Current Operations & Maint. First Prior Year Oper. & Maint. Other Prior Year Oper. & Maint. Total Taxes  Other Local Revenue Interest on Investments Rental of Facilities Miscellaneous Grants	2020-21 Actual 1,895,363 1,610,554 -63,402 3,442,516	Actual  1,901,484 1,687,367 -70,242 3,518,609  73,803 29,304 0	1,957,000 1,700,000 -75,000 3,582,000	Actual 1,887,580 1,692,955 -34,138 3,546,397 84,802 134,133 0	96% 100% 46% 99%	2,035,280 1,725,000 -75,000 3,685,280 40,000 97,000 0
Taxes: Current Operations & Maint. First Prior Year Oper. & Maint. Other Prior Year Oper. & Maint. Total Taxes  Other Local Revenue Interest on Investments Rental of Facilities	2020-21 Actual 1,895,363 1,610,554 -63,402 3,442,516 72,746 105,304 0	Actual 1,901,484 1,687,367 -70,242 3,518,609 73,803 29,304	1,957,000 1,700,000 -75,000 3,582,000 40,000 113,000 0	Actual 1,887,580 1,692,955 -34,138 3,546,397 84,802 134,133	96% 100% 46% 99% 212% 119%	2,035,280 1,725,000 -75,000 3,685,280 40,000 97,000 0 2,000
Taxes: Current Operations & Maint. First Prior Year Oper. & Maint. Other Prior Year Oper. & Maint. Total Taxes  Other Local Revenue Interest on Investments Rental of Facilities Miscellaneous Grants Refund of Prior Year Exp. / Oth	2020-21 Actual 1,895,363 1,610,554 -63,402 3,442,516 72,746 105,304 0 10,546	Actual  1,901,484 1,687,367 -70,242 3,518,609  73,803 29,304 0 4,546	1,957,000 1,700,000 -75,000 3,582,000 40,000 113,000 0 2,000	Actual  1,887,580 1,692,955 -34,138 3,546,397  84,802 134,133 0 1,979	96% 100% 46% 99% 212% 119% - 99%	2,035,280 1,725,000 -75,000 3,685,280 40,000 97,000 0
Taxes: Current Operations & Maint. First Prior Year Oper. & Maint. Other Prior Year Oper. & Maint. Total Taxes  Other Local Revenue Interest on Investments Rental of Facilities Miscellaneous Grants Refund of Prior Year Exp. / Oth	2020-21 Actual 1,895,363 1,610,554 -63,402 3,442,516 72,746 105,304 0 10,546	Actual  1,901,484 1,687,367 -70,242 3,518,609  73,803 29,304 0 4,546	1,957,000 1,700,000 -75,000 3,582,000 40,000 113,000 0 2,000	Actual  1,887,580 1,692,955 -34,138 3,546,397  84,802 134,133 0 1,979	96% 100% 46% 99% 212% 119% - 99%	2,035,280 1,725,000 -75,000 3,685,280 40,000 97,000 0 2,000
Taxes: Current Operations & Maint. First Prior Year Oper. & Maint. Other Prior Year Oper. & Maint. Total Taxes  Other Local Revenue Interest on Investments Rental of Facilities Miscellaneous Grants Refund of Prior Year Exp. / Oth Total Other Revenue	2020-21 Actual 1,895,363 1,610,554 -63,402 3,442,516 72,746 105,304 0 10,546 188,596	73,803 29,304 1,546 107,652	1,957,000 1,700,000 -75,000 3,582,000 40,000 113,000 0 2,000 155,000	Actual  1,887,580 1,692,955 -34,138 3,546,397  84,802 134,133 0 1,979 220,914	96% 100% 46% 99% 212% 119% - 99% 143%	8udget  2,035,280 1,725,000 -75,000 3,685,280  40,000 97,000 0 2,000 139,000
Taxes: Current Operations & Maint. First Prior Year Oper. & Maint. Other Prior Year Oper. & Maint. Total Taxes  Other Local Revenue Interest on Investments Rental of Facilities Miscellaneous Grants Refund of Prior Year Exp. / Oth Total Other Revenue  TOTAL O&M FUND  CAPITAL PROJECTS FUND	2020-21 Actual 1,895,363 1,610,554 -63,402 3,442,516 72,746 105,304 0 10,546 188,596 3,631,111	73,803 29,304 0 4,546 107,652 2021-22 Actual	1,957,000 1,700,000 -75,000 3,582,000 40,000 113,000 0 2,000 155,000 3,737,000	Actual  1,887,580 1,692,955 -34,138 3,546,397  84,802 134,133 0 1,979 220,914  3,767,311  2022-23 Actual	96% 100% 46% 99%  212% 119% - 99%  143%  101%  Actual as % of Budget	2,035,280 1,725,000 -75,000 3,685,280  40,000 97,000 0 2,000 139,000  3,824,280  2023-24 Budget
Taxes: Current Operations & Maint. First Prior Year Oper. & Maint. Other Prior Year Oper. & Maint. Total Taxes  Other Local Revenue Interest on Investments Rental of Facilities Miscellaneous Grants Refund of Prior Year Exp. / Oth Total Other Revenue  TOTAL O&M FUND	2020-21 Actual 1,895,363 1,610,554 -63,402 3,442,516 72,746 105,304 0 10,546 188,596 3,631,111	Actual  1,901,484 1,687,367 -70,242 3,518,609  73,803 29,304 0 4,546 107,652  3,626,262	1,957,000 1,700,000 -75,000 3,582,000 40,000 113,000 0 2,000 155,000	Actual  1,887,580 1,692,955 -34,138 3,546,397  84,802 134,133 0 1,979 220,914  3,767,311	96% 100% 46% 99%  212% 119% - 99% 143%  101%  Actual as % of	8udget  2,035,280 1,725,000 -75,000 3,685,280  40,000 97,000 0 2,000 139,000  3,824,280

<u>Transportation</u>					Actual	
	2020-21	2021-22	2022-23	2022-23	as % of	2023-24
	Actual	Actual	Budget	Actual	Budget	Budget
<u>Taxes:</u>						
Current	378,958	380,412	380,000	377,516	99%	375,000
First Prior Year	336,653	337,372	350,000	338,591	97%	350,000
Other Prior Years	-16,907	-14,683	-22,000	-6,826	31%	-22,000
Total Taxes	698,704	703,101	708,000	709,281	100%	703,000
Chudant Face & Other						
Student Fees & Other:	0.007	F0 700	45.000	F2 C04	4400/	40.000
Regular Bus Fees	2,827	50,782	45,000	53,604	119%	49,000
Outdoor Education Bus	0	0	2,000	825	41%	1,000
Summer School Bus	0	0	0	0	0%	0
Interest	49,255	49,111	45,000	53,096	118%	45,000
Fees from other Districts	0	0	500	0	0%	0
Misc / Sale of Bus / Bus Rental	4,557	0	0	0	0%	0
Total Fees & Other	56,639	99,893	92,500	107,525	116%	95,000
State Aid:						
Regular Transp. Reimb.	88,100	3,052	4,000	3,256	81%	3,250
Spec. Ed. Transp. Reimb.	234,075	288,545	300,000	240,220	80%	225,000
Total State Aid	322,175	291,597	304,000	243,476	80%	228,250
TOTAL TRANSPORTATION	1,077,518	1,094,591	1,104,500	1,060,282	96%	1,026,250
	-,,1	-,,	-, ,	-,000,-02	2270	-,-

IMRF/SS FUND					Actual	
	2020-21	2021-22	2022-23	2022-23	as % of	2023-24
	Actual	Actual	Budget	Actual	Budget	Budget
Taxes:						_
Current IMRF	135,465	135,984	140,000	134,866	96%	100,000
First Prior Year IMRF	120,020	120,599	125,000	120,960	97%	122,500
Other Prior Years IMRF	-11,093	-5,234	-12,000	-2,440	20%	-12,000
Current SS / Medicare	284,076	285,165	195,000	283,272	145%	275,000
First Prior Year SS / Medicare	252,490	252,902	257,500	254,065	99%	257,500
Other Prior Year SS / Medicare	-11,093	-11,012	-12,000	-5,117	43%	-12,000
CPPRT	35,000	0	35,000	0	0%	35,000
Total Taxes	804,864	778,403	728,500	785,606	108%	766,000
Interest - IMRF Interest- SS/Medicare	14,087 16,588	14,711 16,686	15,000 15,000	20,134 17,883	134% 119%	15,000 15,000
Total Interest	30,675	31,396	30,000	38,018	127%	30,000
•	•		•	•		
TOTAL IMRF FUND	835,539	809,800	758,500	823,624	109%	796,000

WORKING CASH FUND					Actual	
WORKING OF CHILD	2020-21	2021-22	2022-23	2022-23	as % of	2023-24
	Actual	Actual	Budget	Actual	Budget	Budget
Taxes:						<u> </u>
Current	48,584	48,771	49,000	48,747	99%	48,700
First Prior Year	43,327	43,253	45,000	43,721	97%	43,500
Other Prior Years	-1,905	-1,890	-2,000	-875	44%	-2,000
Total Taxes	90,006	90,134	92,000	91,592	100%	90,200
	0.10.000	200 574	075.000	504 504	10.10/	075.000
Interest	343,036	292,571	375,000	501,501	134%	375,000
TOTAL WORKING CASH	433,042	382,705	467,000	593,093	127%	465,200
TORT IMMUNITY FUND	0000 04	0004.00	0000 00	0000 00	Actual	0000 04
	2020-21	2021-22	2022-23	2022-23	as % of	2023-24
_	Actual	Actual	Budget	Actual	Budget	Budget
Taxes:	405.405	400 440	405.000	407.704	000/	440.000
Current	135,465	108,443	135,000	107,784	80%	110,000
First Prior Year	120,020	120,599	125,000	96,671	77%	97,000
Other Prior Years Total Taxes	-5,279 250,206	-5,234 223,808	-6,500 253,500	-2,440 202,015	38%	-4,500 202,500
Total Taxes	250,206	223,606	253,500	202,015		202,500
Interest	11,702	11,966	11,000	12,775	116%	11,000
TOTAL TORT FUND	261,908	235,774	264,500	214,790	81%	213,500
DEBT SERVICE FUND	2020-21 Actual	2021-22 Actual	2022-23 Budget	2022-23 Actual	Actual as % of Budget	2023-24 Budget
Taxes:						<u> </u>
Current	1,214,610	1,229,596	1,275,000	1,206,751	95%	1,250,000
First Prior Year	1,075,695	1,081,320	1,100,000	1,082,326	98%	1,150,000
Other Prior Year	-47,388	-46,915	-50,000	-21,877	44%	-50,000
Total Taxes	2,242,917	2,264,000	2,325,000	2,267,200	98%	2,350,000
Interest	48,178	50,098	50,000	38,059	76%	40,000
TOTAL BOND & INT. FUND	2,291,095	2,314,098	2,375,000	2,305,258	97%	2,390,000
	_,,,,,,,	_,0::,,000	_,010,000	_,,~~,_~	0170	_,,,,,,,,
TOTAL ALL FUNDS	36,840,381	41,514,099	37,612,226	40,279,819	107%	39,257,832

# **Expenditures**

Program staffing is based on established class size guidelines. The budget includes staffing for three sections of each grade at each elementary school; however, final hiring will not occur until enrollments are finalized in early fall.

Total staffing is approximately equal to last year:

- Increase of 1.0 FTE of school psychologist;
- Increase of 1.0 FTE of board certified behavior analyst;
- Increase of 3.0 FTE of elementary science teachers;
- Increase of 2.0 FTE of preschool special education teachers;
- Increase of 2.0 FTE of classroom teachers;
- Increase of .98 FTE of elementary art teachers;

Detailed staffing information is provided at the end of this section.

Per pupil allocations for various programs for 2023-24 are shown below. Adjustments were made in some programs to reflect current needs. The majority of instructional materials for the core curriculum are purchased from district-wide budgets based on program needs. Budgets for many programs include special allocations for specific needs (e.g. copier maintenance, furniture).

<u>Program</u>		Per Pupil Allocation for Instructional Materials
K-5 Program	Kindergarten – Grade 2	\$ 18.75
-	Grade 3-5	16.95
	Field Trips	10.00
K-5 Special Educ	cation Resource Programs	16.95
K-5 Special Educ	cation Instructional Programs	35.00
K-5 Art		11.00
6-8 Program		36.00
6-8 Special Educ	cation Classrooms	35.00
K-5 School-Wide	Programs	41.50
6-8 School-Wide	Programs	45.00
K-8 Library Learr	ning Centers	15.08
K-8 Cultural Arts		2.10
K-8 Instrumental	Music	2.05
K-8 Music		2.05
K-8 Physical Edu	cation & Recreation	3.25
K-8 Technology		4.00

The budgeted expenditures for NTDSE are remaining at full expenditure levels. There will be a reduction in enrollment due to the district's new RISE program, however there will not be a reduction in expenditures because the federal IDEA funds will not come directly to the district and will not be reduced on our NTDSE bills.

The budget includes estimated expenditures and the removal of offsetting grant funding for the Parent Mentor program. All three District 68 elementary schools have participated since the 2013-14 school year. The net cost to District 68 is approximately \$22,500.

The Bond & Interest Fund budget reflects the first of five principal payments for the Working Cash Bonds issued in 2023 as well as applicable interest on those bonds.

IMRF Fund and Tort Fund expenditures increase based on normal cost increases.

# Staffing

		2022-23			<u>2023-24</u>	
		Full-time	Pupil/		Full-time	Pupil/
		Equivalent	Teacher		Equivalent	Teacher
	<u>Enrollment</u>	<u>Teachers</u>	<u>Ratio</u>	Enrollment	<u>Teachers</u>	<u>Ratio</u>
General Education						
Devonshire	318	16.00		392	18.00	
Highland	305	17.00		317	17.00	
Jane Stenson	<u>326</u>	<u>17.00</u>		<u>337</u>	<u>17.00</u>	
Sub-total Elementary	949	50.00	18.98	1046	52.00	20.12
Old Orchard	<u>484</u>	<u>34.83</u>	13.90	<u>529</u>	<u>35.00</u>	15.11
Sub-total Regular Education	1,433	84.83		1,575	87.00	
Special Education **						
Pre-School (@ .5 FTE)	57.0	2.00		60.0	5.00	
Elementary	46	12.00		47	12.00	
Old Orchard	<u>42</u>	<u>7.00</u>		<u>42</u>	<u>7.00</u>	
Sub-total Special Education	145.0	21.00		149.0	24.00	
Specials and Support						
Library		4.00			4.00	
Art		3.02			4.00	
General Music		3.61			3.61	
Instrumental Music		4.00			4.00	
Physical Education / Healt	h	8.54			7.39	
ELL Resource/Bilingual		5.75			4.00	
At-Risk/ELL Pre-School		1.00			2.00	
Registered School Nurse		1.00			1.00	
ALP		4.66			3.66	
Interventionists		5.00			5.00	
Science		0.00			3.00	
Specialists		6.00			6.00	
BCBA		0.00			1.00	
Speech		5.00			6.00	
Social Work Services		8.00			8.00	
Psychology Services		3.00			4.00	
Instructional Coaches		<u>4.00</u>			<u>4.00</u>	
Sub-total Specials and Support		66.58			70.66	
				T		
Total Enrollment and Full-time Equivalent Staffing	1,578	172.41		1,724	181.66	

<sup>\*\*</sup> Enrollments represent instructional level special education students only (greater than 50% in SE)

9/15/2023 - 24 -

#### **EXPENDITURE DETAIL**

#### **EDUCATION FUND** 2022-23 2023-24

Elementary Schools K-5				
Salaries				
Teacher Salaries	3,564,927	3,823,626		
Instructional Assistant Salaries	275,062	317,662		
Title I Salaries	<u>100,338</u>	<u>102,000</u>		
Sub-Total Salaries	3,940,327	4,243,288		
Expendables				
Equipment Maintenance / Printing / Field Trips	37,110	112,770		
Instructional Materials, Supplies	<u>71,704</u>	<u>73,100</u>		
Sub Total Expendables	108,814	185,870		
Capital Outlay				
Furniture & Equipment	9,000	9,000		
PROGRAM TOTAL	4,058,141	4,438,158		
Enrollment	995	1,093		

Building-Wide/District-Wide Elementary Programs				
Salaries	23,350	20,850		
Expendables				
Program Costs/Travel	34,700	41,000		
Instructional Materials	<u>120</u>	<u>183</u>		
Sub Total Expendables	34,820	41,183		
PROGRAM TOTAL	58,170	62,033		
Enrollment	159	190		

9/15/2023 - 25 -

Old Orchard Junior High Subject Areas			
Salaries			
Teacher Salaries	2,807,232	2,872,786	
1 2 3 3 1 3 1 3 1 3 1 3 1 3 1 3 1 3 1 3		, ,	
Sub Total Salaries	2,807,232	2,872,786	
Expendables			
Instructional Materials & Supplies	15,000	21,200	
Sub Total Expendables	15,000	21,200	
PROGRAM TOTAL	2,822,232	2,893,986	
Enrollment	526	571	

Old Orchard Junior High Building-Wide Programs				
Salaries	356,539	364,662		
Expendables				
School Resource Officer	0	0		
Student Programs	5,000	5,000		
Equipment Maintenance / Printing/Field Trips	24,422	25,412		
Instructional Materials	<u>28,957</u>	<u>34,288</u>		
Sub Total Expendables	58,379	64,700		
Capital Outlay				
Furniture & Equipment	6,000	56,000		
PROGRAM TOTAL	420,918	485,362		

9/15/2023 - 26 -

Pre-School Special Education / At-Risk Class				
Salaries				
Teacher Salaries	264,497	395,521		
Instructional Assistant Salaries	<u>98,600</u>	<u>182,000</u>		
Sub Total Salaries	363,097	577,521		
Expendables				
Field Trips	570	600		
Instructional Materials, Supplies	<u>4,780</u>	4,900		
Sub Total Expendables	5,350	5,500		
PROGRAM TOTAL	368,447	583,021		
Enrollment (1/2 day program counted as .5 FTE)				

Elementary Special Education Classes				
Salaries				
Teacher Salaries	904,505	915,031		
Instructional Assistant Salaries	<u>167,350</u>	<u>289,550</u>		
Sub Total Salaries	1,071,855	1,204,581		
Expendables				
Instructional Materials	<u>2,345</u>	<u>2,423</u>		
Sub Total Expendables	2,345	2,423		
PROGRAM TOTAL	1,074,200	1,207,004		
Enrollment	46	47		

Junior High Special Education Classes				
Salaries				
Teacher Salaries	496,327	510,906		
Instructional Assistant Salaries	<u>196,250</u>	<u>200,650</u>		
Sub Total Salaries	692,577	711,556		
Expendables				
Instructional Materials	<u>1,559</u>	<u>1,559</u>		
Sub Total Expendables	1,559	1,559		
PROGRAM TOTAL	694,136	713,115		
Enrollment	42	42		

9/15/2023 - 27 -

District Wide Special Education Tuition & Administration				
Salaries				
Professional Salaries & Homebound Tutors	270,142	374,687		
Teacher Assistant Salaries	<u>269,427</u>	302,000		
Sub Total Salaries	539,569	676,687		
Expendables				
Contract Services	50,000	54,500		
Special Program Supplies & Membership	35,600	50,600		
Private School Tuition/Room & Board	350,000	350,000		
NTDSE Tuition	1,669,386	2,500,000		
NTDSE Membership, Fee for Service & Oper.	<u>643,347</u>	643,347		
Sub Total Expendables	2,748,333	3,598,447		
Furniture & Equipment	<u>18,000</u>	<u>18,000</u>		
Sub Total Capital Outlay	18,000	18,000		
PROGRAM TOTAL	3,305,902	4,293,134		

ELL / Title III Program			
Salaries			
Professional Salaries	2,127,461	2,101,180	
Sub Total Salaries	2,127,461	2,101,180	
Expendables			
Training/consultants	200	500	
ELL Newcomer Center	9,211	38,000	
ELL Parent Mentor Program	35,000	5,000	
Services - Title III	34,645	40,200	
Instructional Materials	6,250	6,250	
Instructional Materials - Title III	<u>5,625</u>	<u>5,625</u>	
Sub Total Expendables	90,931	95,575	
Capital Outlay	<u>0</u>	<u>0</u>	
PROGRAM TOTAL	2,218,392	2,196,755	

9/15/2023 - 28 -

K-8 Physical Education & Health				
Salaries				
Teacher Salaries	<u>898,121</u>	<u>802,485</u>		
Sub Total Salaries	898,121	802,485		
Expendables				
Game Officials & Other Services	100	5,500		
Gym Uniforms (pass-thru)	20,000	10,000		
Instructional Materials	<u>7,943</u>	<u>13,409</u>		
Sub Total Expendables	28,043	28,909		
Capital Outlay	19,700	12,500		
PROGRAM TOTAL	945,864	843,894		
Enrollment	1,550	1,694		

K-8 Art		
Salaries		
Teacher Salaries	<u>220,186</u>	<u>304,883</u>
Sub Total Salaries	220,186	304,883
Expendables		
Equipment Maintenance	250	250
Instructional Materials	<u>23,895</u>	<u>24,973</u>
Sub Total Expendables	24,145	25,223
PROGRAM TOTAL	244,331	330,106
Enrollment	1,550	1,694

K-8 Science		
Salaries		
Teacher Salaries	<u>0</u>	<u>289,800</u>
Sub Total Salaries	0	289,800
Expendables		
Instructional Materials	<u>0</u>	3,000
Sub Total Expendables	0	3,000
DDOCD AM TOTAL	0	202.000
PROGRAM TOTAL	0	292,800
Enrollment	1,550	1,694

9/15/2023 - 29 -

K-8 General Music		
Salaries		
Teacher Salaries	<u>311,050</u>	322,358
Sub Total Salaries	311,050	322,358
Expendables		
Equipment Maintenance	2,160	2,160
Instructional Materials	4,318	9,082
Sub Total Expendables	6,478	11,242
Capital Outlay	750	750
PROGRAM TOTAL	318,278	334,350
Enrollment	1,550	1,694

Instrumental Music		
Salaries		
Teacher Salaries	<u>370,981</u>	<u>382,199</u>
Sub Total Salaries	370,981	382,199
Expendables		
Equipment Maintenance	11,000	15,800
Instructional Materials	2,140	6,764
Membership	<u>500</u>	<u>1,000</u>
Sub Total Expendables	13,640	23,564
Capital Outlay	3,600	3,000
PROGRAM TOTAL	388,221	408,763
Enrollment	1,598	1,664

Cultural Arts		
Expendables Cultural Arts Programs	3,195	3,494
PROGRAM TOTAL	3,195	3,494
Enrollment	1,550	1,694

9/15/2023 - 30 -

Library Media Centers		
Salaries		
Professional Salaries	387,464	404,693
Classified Salaries	94,500	108,000
Sub Total Salaries	481,964	512,693
Expendables		
Library Materials	<u>62,428</u>	44,584
Sub Total Expendables	62,428	44,584
PROGRAM TOTAL	544,392	557,277
Enrollment	1,550	1,694

District Wide Advanced Learning Program		
Salaries		
Teacher Salaries	465,726	319,968
Sub Total Salaries	465,726	319,968
Expendables		
Instructional Materials	<u>2,282</u>	<u>2,496</u>
Sub Total Expendables	2,282	2,496
PROGRAM TOTAL	468,008	322,464

9/15/2023 - 31 -

Social Work Services		
Salaries		
Professional Salaries	<u>628,831</u>	646,159
Sub Total Salaries	628,831	646,159
Expendables		
Services	1,000	1,000
Resource Materials & Memberships	<u>1,937</u>	<u>2,118</u>
Sub Total Expendables	2,937	3,118
PROGRAM TOTAL	631,768	649,277
Enrollment	1,550	1,694

Psychology Services		
Salaries		
Professional Salaries	<u>282,632</u>	<u>376,690</u>
Sub Total Salaries	282,632	376,690
Expendables		
Services	3,500	3,500
Resource Materials & Memberships	<u>2,324</u>	<u>2,541</u>
Sub Total Expendables	5,824	6,041
PROGRAM TOTAL	288,456	382,731

Speech		
Salaries	361,158	433,512
Expendables		
Services	1,000	1,000
Resource Materials & Memberships	<u>1,750</u>	<u>1,894</u>
Sub Total Expendables	2,750	2,894
PROGRAM TOTAL	363,908	436,406

9/15/2023 - 32 -

Health Services		
Salaries	181,727	120,500
Expendables		
Services	500	500
Health Supplies	7,500	7,500
Membership	<u>120</u>	<u>120</u>
Sub Total Expendables	8,120	8,120
Capital Outlay	0	0
PROGRAM TOTAL	189,847	128,620
Enrollment	1,550	1,694

Instructional Improvement / Grant Programs		
Salaries		
Curriculum Planning & Leadership Stipends	145,000	160,000
Title I Salaries	38,500	38,500
Substitutes, Temorary Empl. & Add'l Staffing	600,000	<u>600,000</u>
Sub Total Salaries	783,500	798,500
Expendables		
Grant Program Services (consultants, assessment)	486,350	486,350
Workshops/Consultants/Travel/Software	79,600	83,800
Grant Program Materials	90,318	90,318
Other Instructional Materials	288,451	290,951
Membership	<u>1,200</u>	<u>1,200</u>
Sub Total Expendables	945,919	952,619
Capital Outlay		
Grant Funded Equipment	0	0
Other Equipment	<u>0</u>	<u>0</u>
Sub Total Capital Outlay	<u>0</u> 0	<u>0</u> 0
PROGRAM TOTAL	1,729,419	1,751,119

9/15/2023 - 33 -

School Administration		
Salaries		
Professional Salaries	843,193	854,692
Classified Salaries	<u>322,415</u>	323,000
Sub Total Salaries	1,165,608	1,177,692
Expendables		
Travel, Workshops & Other Services	9,309	9,881
Supplies	10,071	10,866
Membership	<u>2,600</u>	<u>2,600</u>
Sub Total Expendables	21,980	23,347
Capital Outlay	10,000	10,000
PROGRAM TOTAL	1,197,588	1,211,039
Enrollment	1,550	1,694

District Administration		
Salaries		
Professional Salaries	734,083	768,652
Classified Salaries	<u>615,677</u>	574,797
Sub Total Salaries	1,349,760	1,343,449
Expendables		
Recruitment and Employment Exams	24,000	4,000
Consultants & Tax Appeal Consortium	40,000	60,000
Audit, Collection & Bank Fees	40,000	46,200
Legal Fees	25,000	25,000
School Township Treasurer	127,500	150,000
Equipment Maintenance and Rental	7,100	17,100
Administrative Travel and Workshops	3,500	3,500
Postage	10,000	10,000
Newspaper Notices / Printing	8,500	8,500
Board Travel & Expense	116,000	32,000
Board Materials	5,500	5,500
Supplies & Meeting Expense	34,302	53,972
Board & Administrative Memberships	<u>23,000</u>	<u>23,000</u>
Sub Total Expendables	464,402	438,772
Capital Outlay	2,500	2,500
PROGRAM TOTAL	1,816,662	1,784,720

9/15/2023 - 34 -

Summer School		
Salaries		
Teacher Salaries	20,600	41,500
Assistant Salaries	<u>4,350</u>	<u>1,155</u>
Sub Total Salaries	24,950	42,655
Expendables		
Board Paid TRS	7,000	4,050
Instructional Materials/Participation Rebates	1,000	1,000
Sub Total Expendables	8,000	5,050
·		3
PROGRAM TOTAL	32,950	47,705

District Delivery/Internal Services		
Salaries	41,283	47,500
Expendables Equipment Maintenance District Supplies Sub Total Expendables	3,500 <u>5,500</u> 9,000	3,700 <u>6,200</u> 9,900
PROGRAM TOTAL	50,283	57,400

District Technology Support		
Salaries		
Professional Salaries	5,920	6,228
Classified Salaries	<u>373,784</u>	<u>390,378</u>
Sub Total Salaries	379,704	396,606
Expendables		
Technology Support and Staff Development	33,500	295,500
Software and Equipment Maintenance	255,000	323,900
Telecommunications	160,000	173,500
Supplies	35,000	50,000
Membership	<u>150</u>	<u>150</u>
Sub Total Expendables	483,650	843,050
Capital Outlay	562,000	371,500
PROGRAM TOTAL	1,425,354	1,611,156

9/15/2023 - 35 -

School Lunch Program		
Salaries		
Lunch Service Salaries	0	0
Expendables		
Contract Food Service	750,000	750,000
Equipment Maintenance / Garbage Removal	6,000	8,000
Supplies	<u>4,000</u>	<u>2,000</u>
Sub Total Expendables	760,000	760,000
Capital Outlay		
Equipment	40,000	40,000
PROGRAM TOTAL	800,000	800,000
Enrollment	1,550	1,694

Insurance and Employee Benefits		
Employee Benefits		
District TRS Contributions	299.370	277.950
District IMRF Contributions	0	0
Employee Insurance	2,611,735	2,820,560
Retirement Recognition/Termination Payments	281,311	287,396
Tuition Reimbursement	55,000	55,000
Sub Total Benefits	3,247,416	3,440,906
Expendables		
Unemployment Compensation	10,000	15,000
Uninsured Losses and Loss Control Program	<u>5,000</u>	<u>5,000</u>
Sub Total Expendables	15,000	20,000
PROGRAM TOTAL	3,262,416	3,460,906

9/15/2023 - 36 -

Early Childhood		
Salaries		
Pre-K Classified Salaries	20,000	22,500
Sub Total Salaries		
Sub Total Salaries	20,000	22,500
Expendables		
Equipment Maintenance & Other Services	1,000	1,000
Instructional Materials & Snacks	<u>3,200</u>	3,000
Sub Total Expendables	4,200	4,000
·		
Capital Outlay	5,500	1,000
		·
PROGRAM TOTAL	29,700	27,500

Township ELL Parent Center		
Salaries		
Center Director & Admin. Assistant	109,257	119,257
Parent Mentor Program Salaries	52,500	52,500
Sub-Total Salaries	161,757	171,757
Expendables		
Benefits	0	0
Benefits - Parent Mentor Program	0	0
Services (Including Rent)	51,898	52,567
Services - Parent Mentor Program (incl. stipends)	19,000	19,000
Supplies	3,250	3,250
Supplies - Parent Mentor Program	<u>1,200</u>	<u>1,200</u>
Sub Total Expendables	75,348	76,017
Capital Outlay	1,000	1,000
PROGRAM TOTAL	238,105	248,774

Education Fund Contingency (10-6000-90)	100,000	100,000

EDUCATION FUND TOTAL	30,089,283	32,663,069
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9/15/2023 - 37 -

Capital Projects		
Expendables		
Architect & Construction Manager	<u>605,000</u>	<u>1,100,000</u>
Sub Total Expendables	605,000	1,100,000
Capital Projects		
Building Purchase	0	0
Interior Projects	3,500,000	6,750,000
Exterior Projects	500,000	2,400,000
Sub Total Capital Outlay	4,000,000	9,150,000
PROGRAM TOTAL	4,605,000	10,250,000
Capital Projects Fund Contingency (20-6000-90)	50,000	50,000
Capital Flojects Fullu Collungency (20-0000-90)	50,000	30,000
CAPITAL PROJECTS FUND TOTAL	4,655,000	10,300,000

#### OPERATIONS & MAINTENANCE FUND 2022-23 2023-24

Operations & Maintenance		
Salaries		
Adminstrative Salaries	157,827	165,512
Classified Salaries	<u>1,353,329</u>	<u>1,409,120</u>
Sub Total Salaries	1,511,156	1,574,632
Expendables		
Uniforms, Exterminating, Physicals, Contract Serv.	8,500	9,500
Building and Equipment Maintenance	237,500	253,500
Parking Lot Rental / Travel	3,800	2,800
Refuse Removal	35,000	40,000
Supplies & Membership	258,200	265,900
Utilities	395,000	420,000
Sub Total Expendables	938,000	991,700
Capital Outlay	190,000	255,000
PROGRAM TOTAL	2,639,156	2,821,332

9/15/2023 - 38 -

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<u>2022-23</u>

2023-24

Insurance & Employee Benefits		
Benefits		
Employee Insurance & TRS Contributions	193.209	193,330
District IMRF Contributions	0	0
Retirement Recognition & Termination Payments	7,000	7,000
Tuition Reimbursement	<u>2,500</u>	<u>2,500</u>
Sub-total Benefits	202,709	202,830
PROGRAM TOTAL	202,709	202,830

O&M Fund Contingency (20-6000-90) 50,000 50,000
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OPERATIONS & MAINT. FUND TOTAL	<u>2,891,865</u>	<u>3,074,162</u>
	<del></del>	<del></del>

#### **DEBT SERVICE FUND**

<u>2022-23</u>

2023-24

0	0
2,265,000	2,250,000
.,	95,000 <b>2,345,000</b>
	2,265,000 75,000 <b>2,340,000</b>

9/15/2023 - 39 -

Pupil Transportation Services		
Salaries		
Administrative Salaries	17,858	18,787
Classified Salaries	<u>612,423</u>	<u>730,970</u>
Sub Total Salaries	630,281	749,757
Expendables		
Driver Physicals	5,500	5,500
Contractual Service & Training	49,500	57,500
Vehicle Maintenance	35,000	35,000
Vehicle Leasing	181,250	235,000
Special Education Contract Transportation	227,500	252,500
Travel, License Renewal	900	900
Field Trips	750	750
Gasoline, Other Supplies, Meeting Expense	39,500	39,500
Membership	<u>100</u>	<u>100</u>
Sub Total Expendables	540,000	626,750
Capital Outlay		
Equipment / Bus Purchase	<u>0</u>	<u>0</u>
Sub Total Capital Outlay	<u>0</u> 0	<u>0</u> 0
PROGRAM TOTAL	1,170,281	1,376,507

Insurance and Employee Benefits		
Benefits		
Employee Insurance & TRS Contributions	113,160	113,210
District IMRF Contributions	0	0
Retirement Recognition Payments	<u>0</u>	<u>0</u>
Sub-total Benefits	113,160	113,210
Expendables		
Vehicle Insurance	28,500	37,500
PROGRAM TOTAL	141,660	150,710

Transportation Fund Contingency (40-6000-90)	30,000	30,000
Transportation Fund Contingency (40-6000-90)	30,000	30,000

TRANSPORTATION FUND TOTAL	<u>1,341,941</u>	<u>1,557,217</u>
TRANSPORTATION FUND TOTAL	1,541,941	1,337,217

9/15/2023 - 40 -

IMRF FUND	2022-23	2023-24

Municipal Retirement / Social Security		
IMRF	510,500	261,550
Social Security / Medicare	559,250	630,950
PROGRAM TOTAL	1,069,750	892,500

Township ELL Parent Center						
Benefits IMRF	9,500	9,500				
Social Security/Medicare PROGRAM TOTAL	12,000	12,000				

25,555	IMRF Fund Contingency (50-6000-90)	20,000	20,000
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IMRF FUND TOTAL	<u>1,111,250</u>	<u>934,000</u>

#### **TORT FUND**

District Insurance							
Expendables Liability and Workers Compensation Insurance	220,000	316,000					
TORT FUND TOTAL	220,000	<u>316,000</u>					

TOTAL ALL FUNDS	<u>42,649,339</u>	<u>51,189,448</u>
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#### **ASSESSED VALUATION AND TAX RATE DATA**

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	% Change
	Amount	Amount	Amount *	Amount	Amount	Amount *	Amount	Amount	Amount*	Amount	Amount	From 2019
Equalized Assessed Value	7 tillourit	Amount	Amount	7 inount	<u>/ tiriodrit</u>	7 tillourit	<u>/ tinount</u>	<u>/ tiriodrit</u>	Amount	7 triodite	<u>/tinount</u>	1101112013
Gross Real Estate	\$1,089,446,215	\$1,015,139,606	\$894,270,887	\$910,293,787	\$884,786,999	\$1,014,172,896	\$1,071,872,818	\$1,042,502,944	\$1,151,266,220	\$1,169,575,619	\$1,114,612,198	-4.70%
Senior Citizen Exemption	-6,007,476	-8,122,000	-7,922,500	-7,925,453	-8,177,953	-8,366,703	-15,724,764	-14,370,491	-16,121,469	-16,024,269	-16,848,840	5.15%
Senior Citizen Freeze	-14,015,783	-10,813,958	-5,495,833	-5,885,052	-4,664,417	-12,952,999	-14,043,851	-13,418,254	-19,119,705	-17,037,021	-13,903,313	-18.39%
Homeowner Exemption	-34,094,875	-36,762,583	-35,830,137	-34,270,195	-33,351,690	-33,436,380	-47,796,508	-47,004,042	-47,903,363	-47,866,016	-48,003,178	0.29%
Disabled Persons	<u>-116,000</u>	<u>-170,500</u>	<u>-181,000</u>	<u>-195,500</u>	<u>-549,561</u>	<u>-696,822</u>	<u>-526,313</u>	<u>-856,708</u>	-1,175,082	<u>-1,365,564</u>	<u>-1,456,636</u>	6.67%
Total Reductions	-54,234,134	-55,869,041	-49,429,470	-48,276,200	-46,743,621	-55,452,904	-78,091,436	-75,649,495	-84,319,619	-82,292,870	-80,211,967	-2.53%
Net Real Estate	\$1,035,212,081	\$959,270,565	\$844,841,417	\$862,017,587	\$838,043,378	\$958,719,992	\$993,781,382	\$966,853,449	\$1,066,946,601	\$1,087,282,749	\$1,034,400,231	-4.86%
Railroad	140,147	158,577	195,962	204,349	245,417	249,716	254,777	254,778	0	0	0	
TOTAL	\$1,035,352,228	\$959,429,142	\$845,037,379	\$862,221,936	\$838,288,795	\$958,969,708	\$994,036,159	\$967,108,227	\$1,066,946,601	\$1,087,282,749	\$1,034,400,231	-4.86%
% Change in EAV	-11.56%	-7.33%	-11.92%	2.03%	-2.78%	14.40%	3.66%	-2.71%	10.32%	1.91%	-4.86%	
Multiplier	2.9706	2.8056	2.6621	2.7253	2.6685	2.8032	2.9627	2.9109	2.9160	3.2234	3.0027	
% Change in Multiplier	-9.98%	-5.55%	-5.11%	2.37%	-2.08%	5.05%	5.69%	-1.75%	0.18%	10.54%	-6.85%	
Includes new growth of:	\$1,065,468	\$1,806,091	\$1,006,620	\$1,513,130	\$1,554,911	\$1,633,105	\$4,380,212	\$1,424,204	\$0	\$902,710	\$0	
Change in EAV w/o growth	-11.66%	-7.51%	-12.03%	1.85%	-2.96%	14.20%	3.20%	-2.85%	10.32%	1.82%	-4.86%	
Average Daily Attendance	2011-12	<u>2012-13</u>	2013-14	<u>2014-15</u>	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	
(Best 3 months)	1,703.04	1,719.17	1,740.67	1,772.50	1,761.91	1,761.91	1,762.91	1,763.91	1,668.60	1,638.90	1,639.90	-5.40%
EAV / ADA	\$607,944	\$558,077	\$485,467	\$486,444	\$475,784	\$544,278	\$563,861	\$548,275	\$639,426	\$663,422	\$630,770	16.63%
	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	
Rates by Fund	Rate	Rate	Rate	Rate	Rate	Rate	Rate	<u>Rate</u>	<u>Rate</u>	<u>Rate</u>	<u>Rate</u>	
Education	1.7008	1.8733	2.1777	2.1786	2.2601	1.9782	1.9635	2.0407	1.8940	1.8944	2.0240	0.02%
Special Education	0.0191	0.0941	0.1097	0.1075	0.1155	0.1042	0.1036	0.1331	0.1255	0.1326	0.1494	5.66%
Operations & Maintenance	0.2851	0.2658	0.3072	0.3058	0.3195	0.2900	0.2849	0.3195	0.3234	0.3316	0.3485	2.54%
Life Safety	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.0000	0.00%
Bond & Interest	0.2231	0.2403	0.2733	0.2596	0.2750	0.2408	0.2323	0.2388	0.2160	0.2125	0.2228	-1.62%
Transportation	0.0782	0.0869	0.1012	0.1075	0.1106	0.1020	0.0984	0.0852	0.0676	0.0663	0.0697	-1.92%
IMRF / Social Security	0.1048	0.1170	0.1353	0.1230	0.1284	0.1128	0.1088	0.1118	0.0748	0.0734	0.0772	-1.87%
Working Cash	0.0095	0.0103	0.0116	0.0113	0.0111	0.0097	0.0093	0.0096	0.0087	0.0085	0.0090	-2.30% -1.66%
Liability Insurance Levy Adjustment PA 102-051	0.0314	0.0352	0.0274	0.0269	0.0276	0.0247	0.0259	0.0266	0.0241	0.0237	0.0199 0.0359	-1.66%
TOTAL	2.4520	2.7229	3.1434	3.1202	3.2478	2.8624	2.8267	2.9653	2.7341	2.7430	2.9564	0.33%
												0.0070
As rounded by County	2.452	2.723	3.144	3.121	3.248	2.863	2.827	2.966	2.735	2.743	2.957	
% change in tax rate	14.96%	11.05%	15.46%	-0.73%	4.07%	-11.85%	-1.26%	4.92%	-7.79%	0.29%	7.80%	

<sup>\*</sup> Trienniel reassessment year

New property as % of total E 0.103% 0.188% 0.119% 0.175% 0.185% 0.170% 0.441% 0.147% 0.000% 0.083% 0.000%